UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): September 14, 2026

Crown Castle Inc.
(Exact name of registrant as specified in its charter)

Delaware	**001-16441**	**76-0470458**
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)

8020 Katy Freeway, Houston, Texas 77024-1908
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: **(713) 570-3000**

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, $0.01 par value	CCI	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).
Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

ITEM 5.02—DEPARTURE OF DIRECTORS OR CERTAIN OFFICERS; ELECTION OF DIRECTORS; APPOINTMENT OF CERTAIN OFFICERS; COMPENSATORY ARRANGEMENTS OF CERTAIN OFFICERS

(b) On September 14, 2026, Crown Castle Inc. ("Company") announced certain upcoming changes in senior leadership. Cathy Piche, its Executive Vice President and Chief Operating Officer, will, effective February 22, 2027, step down from all roles with the Company, and Sunit S. Patel, our Executive Vice President and Chief Financial Officer, will retire, effective March 31, 2027. Ms. Piche will transition out of her current role effective September 23, 2026, and serve as a special advisor to the Company until February 22, 2027. Mr. Patel will continue to serve in his current role through his separation date. Both Mr. Patel and Ms. Piche will cooperate with the transition of their duties through their respective separation dates. Each will continue to be compensated in accordance with their current compensation arrangements through their respective separation dates and will receive certain separation benefits under each of their existing agreements with the Company due to each of their departures being a "qualifying termination" as defined in such agreements. In connection with Mr. Patel's retirement, the board of directors (the "Board") of the Company intends to appoint Kristoffer Hinson, the Company's Executive Vice President and Chief Commercial Officer, as the Company's Executive Vice President and Chief Financial Officer, effective as of April 1, 2027. The Company plans to conduct a search to identify a successor Executive Vice President and Chief Operating Officer.

(c) As mentioned above, the Board intends to appoint Kristoffer Hinson as the Company's next Executive Vice President and Chief Financial Officer, effective as of April 1, 2027. Mr. Hinson, age 43, has been serving as the Company's Executive Vice President and Chief Commercial Officer since 2026. Prior to this role, Mr. Hinson served as the Company's Vice President – Corporate Finance and Treasurer from 2023 to 2026, with responsibility including investor relations, strategic planning, treasury, procurement, business analytics, sustainability and corporate facilities. Prior to joining the Company, Mr. Hinson was an executive at ExxonMobil, where he spent 13 years in a variety of finance leadership roles, most recently as Director of Investor Relations and before that as Managing Director of ExxonMobil Czech Republic. He earned an MBA from Harvard Business School and an AB in Economics from Harvard College. As of the date of this Form 8-K, no compensation arrangements in connection with Mr. Hinson's intended appointment have been determined, and his existing compensation arrangements remain in effect. Once finalized, any material changes to Mr. Hinson's compensation arrangements that are required to be disclosed will be reported by an amendment to this Form 8-K.

There are no arrangements or undertakings pursuant to which Mr. Hinson was selected as Executive Vice President and Chief Financial Officer. There are no family relationships among any of the Company's directors or executive officers and Mr. Hinson. There are no related party transactions involving Mr. Hinson that are reportable under Item 404(a) of Regulation S-K.

ITEM 7.01—REGULATION FD DISCLOSURE

On September 14, 2026, the Company issued a press release regarding the foregoing matters. The Company's press release is furnished herewith as Exhibit 99.1.

ITEM 9.01—FINANCIAL STATEMENTS AND EXHIBITS

(d) Exhibits

Exhibit Index

Exhibit No.	Description
99.1	Press Release dated September 14, 2026
104	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document

The information in Item 7.01 of this Report and Exhibit 99.1 attached hereto are furnished as part of this Form 8-K and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended ("Exchange Act"), or otherwise subject to the liabilities of that section, nor shall such information or exhibits be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CROWN CASTLE INC.

By: /s/ Edward B. Adams, Jr.

Name: Edward B. Adams, Jr.

Title: Executive Vice President and General Counsel

Date: September 14, 2026

NEWS RELEASE
September 14, 2026

FOR IMMEDIATE RELEASE

Crown Castle Announces CFO Retirement and COO Transition; Names Kris Hinson as Next CFO

HOUSTON, Sept 14, 2026 (GLOBE NEWSWIRE) – Crown Castle Inc. (NYSE: CCI) ("Crown Castle" or "Company") announced today that Sunit Patel has elected to retire from Crown Castle as EVP and Chief Financial Officer (CFO) effective March 31, 2027, following the filing of the Company's 2026 Form 10-K. Kris Hinson, who currently serves as Crown Castle's EVP and Chief Commercial Officer, will be appointed CFO effective April 1, 2027. Cathy Piche, EVP and Chief Operating Officer (COO), will leave Crown Castle to pursue other endeavors. Ms. Piche will step down from the COO role effective September 23, 2026, and she will be available to the Company as a special advisor supporting the transition of her responsibilities until her departure on February 22, 2027. The Company has initiated a search for her replacement.

"Sunit has been a critical part of the successful transition back to our core telecom infrastructure business," said Chris Hillabrant, Crown Castle's President and Chief Executive Officer. "We've relied heavily on his expertise and his steady leadership through the sale of our fiber and small cell businesses, and he has been instrumental in charting our course as a pure-play US tower company.

"Kris has tremendous financial expertise, leadership skills and a deep knowledge of our business, having led both investor- and customer-facing teams at Crown Castle. He was previously our primary contact for investors as VP-Corporate Finance and Treasurer and is currently working directly with customers as the Chief Commercial Officer. He will bring a strong understanding of what matters most to both of these key constituent groups — valuable insights as he takes on the CFO role next year."

"Kris is highly respected across the organization and exceptionally well prepared to serve Crown Castle as CFO. I am very pleased to be turning over these responsibilities to him next year and will work closely with Kris over the next several months to ensure a smooth transition," said Mr. Patel, CFO.

"I would like to thank Cathy for her leadership and significant contributions over her 15 years with Crown Castle," continued Mr. Hillabrant. "As an industry leader, she has held many senior roles within the Company and throughout the industry, including serving as an Area President, Senior Vice President of Network, and Chief Operating Officer. She also currently serves as the Wireless Infrastructure Association's Chair."

"It has been my pleasure and honor to represent Crown Castle and work with exceptional teammates, customers and partners across our industry," commented Ms. Piche.

About Kris Hinson

Kris Hinson currently serves as Crown Castle's EVP and Chief Commercial Officer. Prior to this role, Mr. Hinson was VP-Corporate Finance and Treasurer, with responsibilities including investor relations, strategic planning, treasury, procurement, business analytics, sustainability and corporate facilities.

Prior to joining the company, Mr. Hinson was an executive at ExxonMobil, where he spent 13 years in a variety of finance leadership roles, most recently as Director of Investor Relations and before that as Managing Director of ExxonMobil Czech Republic and EAME Credit Manager ExxonMobil Corporation.

Kris earned an MBA from Harvard Business School and an AB in Economics from Harvard College.

CAUTIONARY LANGUAGE REGARDING FORWARD-LOOKING STATEMENTS

This press release contains forward-looking statements that are based on Crown Castle management's current expectations. Such statements include plans, projections and estimates regarding the appointment of Mr. Hinson, including, without limitation, the effective date thereof, and his expected contributions to Crown Castle. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those expected. More information about potential risk factors that could affect Crown Castle and its results is included in Crown Castle's filings with the Securities and Exchange Commission.

ABOUT CROWN CASTLE

Crown Castle owns, operates and leases approximately 40,000 cell towers across the U.S. This nationwide portfolio serves as the foundation of wireless connectivity that provides cities and communities access to essential data, technology and wireless service – bringing information, ideas, innovations and the connectivity of modern life to help people and businesses thrive. For more information on Crown Castle, please visit www.crowncastle.com.

CONTACTS

Sunit Patel, CFO

Hamilton West, VP & Treasurer

Crown Castle Inc.

713-570-3050