



Supplemental Information Package and Non-GAAP Reconciliations

Second Quarter • June 30, 2025

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Cautionary Language Regarding Forward-Looking Statements

This supplemental information package ("Supplement") contains forward-looking statements and information that are based on our management's current expectations as of the date of this Supplement. Statements that are not historical facts are hereby identified as forward-looking statements. Words such as "Outlook," "guide," "forecast," "estimate," "anticipate," "project," "plan," "intend," "believe," "expect," "likely," "predicted," "positioned," and any variations of these words and similar expressions are intended to identify such forward looking statements. Such statements include plans, projections and estimates regarding (1) demand for data and our towers, (2) cash flow growth (including from discontinued operations), (3) our Outlook for full year 2025, including Free Cash Flow from Discontinued Operations, (4) our business model, strategy and strategic position, and the value thereof, (5) revenues from tenant contracts, (6) expenses from existing ground leases, (7) the growth of the U.S. market for towers ownership, (8) levels of commitments under our debt instruments, (9) the impact of Sprint Cancellations to our operating and financial results and (10) the closing of the Fiber Strategic Transaction (as defined below).

Such forward-looking statements are subject to certain risks, uncertainties and assumptions, including, but not limited to, prevailing market conditions. Should one or more of these or other risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those expected. Crown Castle assumes no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise. More information about potential risk factors which could affect our results is included in our filings with the Securities and Exchange Commission ("SEC"). Our filings with the SEC are available through the SEC website at www.sec.gov or through our investor relations website at investor.crowncastle.com. We use our investor relations website to disclose information about us that may be deemed to be material. We encourage investors, the media and others interested in us to visit our investor relations website from time to time to review up-to-date information or to sign up for e-mail alerts to be notified when new or updated information is posted on the site.

This Supplement contains certain figures, projections and calculations based in part on management's underlying assumptions. Management believes these assumptions are reasonable; however, other reasonable assumptions could provide differing outputs.

The components of forward looking financial information presented herein may not sum due to rounding. In addition, the sum of quarterly historical information presented herein may not agree to year to date historical information provided herein due to rounding. Throughout this document, percentage calculations, which are based on non-rounded dollar values, may not be able to be recalculated using the dollar values included in this document due to the rounding of those dollar values.

Definitions and reconciliations of non-GAAP financial measures, information regarding segment measures and other information are provided in the Appendix to this Supplement.

As used herein, the term "including" and any variation thereof, means "including without limitation." The use of the word "or" herein is not exclusive.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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COMPANY PROFILE

Crown Castle Inc. (to which the terms "Crown Castle," "CCI," "we," "our," "the Company" or "us" as used herein refer) owns, operates and leases shared communications infrastructure that is geographically dispersed throughout the U.S., including (1) approximately 40,000 towers and other structures, such as rooftops (collectively, "towers"), (2) approximately 105,000 small cells on air or under contract and (3) approximately 90,000 route miles of fiber primarily supporting small cells and fiber solutions. We refer to our towers, small cells and fiber assets collectively as "communications infrastructure," and to our customers on our communications infrastructure as "tenants." We provide access, including space or capacity, to our communications infrastructure via long-term contracts in various forms, including lease, license, sublease and service agreements (collectively, "tenant contracts").

Our towers have a significant presence in each of the top 100 basic trading areas, and the majority of our small cells and fiber assets are located in major metropolitan areas, including a presence in most U.S. markets. We seek to increase our site rental revenues by adding more tenants to our existing towers, which we expect to result in significant incremental cash flows due to our low incremental operating costs.

On March 13, 2025, management signed a definitive agreement ("Strategic Fiber Agreement") to sell our small cells and fiber solutions businesses, together with certain supporting assets and personnel ("Fiber Business"), with Zayo Group Holdings Inc. ("Zayo") acquiring the fiber solutions business and EQT Active Core Infrastructure fund ("EQT") acquiring the small cells business ("Strategic Fiber Transaction"). Under the Strategic Fiber Agreement, we will receive \$8.5 billion in aggregate, subject to certain closing adjustments. Pending the closing of the Strategic Fiber Transaction, we will continue to operate the Fiber Business in accordance with the Strategic Fiber Agreement.

The results and net assets of the Fiber Business are presented within the financial statements as discontinued operations, with comparable prior periods recast to reflect this change. Following the classification of the Fiber Business as discontinued operations, the Company has one reportable segment that constitutes consolidated results consisting of its towers operations. Unless otherwise noted and other than net income (loss) and net income (loss) per share, all activities and amounts reported below relate to the continuing operations of the Company and exclude activities and amounts related to discontinued operations.

We operate as a Real Estate Investment Trust ("REIT") for U.S. federal income tax purposes.

STRATEGY

As a leading provider of towers in the U.S., our strategy is to create long-term stockholder value via a combination of (1) growing cash flows generated from our existing portfolio of towers, (2) returning a meaningful portion of our cash generated by operating activities to our common stockholders in the form of dividends and share repurchases and (3) investing capital efficiently to grow cash flows. Our strategy is based, in part, on our belief that the U.S. is the most attractive market in the world for towers. We measure our efforts to create "long-term stockholder value" by the combined payments of dividends to stockholders and growth in our per-share results. The key elements of our strategy are to:

- *Grow cash flows from our existing towers.* We are focused on maximizing the recurring site rental cash flows generated from providing our tenants with long-term access to our towers, which we believe is the core driver of value for our stockholders. Tenant additions or modifications of existing tenant equipment (collectively, "tenant additions") enable our tenants to expand coverage and capacity in order to meet increasing demand for data while generating high incremental returns for our business. We believe our towers provide an efficient and cost-effective solution for our wireless tenants' growing networks that provides an opportunity to generate cash flows and increase stockholder return.
- *Return cash generated by operating activities to stockholders in the form of dividends and share repurchases.* We believe that distributing a meaningful portion of our cash generated by operating activities appropriately provides stockholders with increased certainty for a portion of expected long-term stockholder value while still allowing us to retain sufficient flexibility to invest in our business and deliver growth. We believe this decision reflects the translation of the high-quality, long-term contractual cash flows of our business into stable capital returns to stockholders.
- *Invest capital efficiently to grow cash flows.* In addition to adding tenants to our existing towers, we seek to invest our available capital, including the net cash generated by our operating activities and external financing sources, in a manner that will increase long-term stockholder value. These investments include acquisition of land interests, making improvements and structural enhancements to our existing towers, and constructing and acquiring new towers that we expect will generate future cash flow growth and attractive long-term returns by adding tenants to those assets over time.

Our strategy to create long-term stockholder value is based on our belief that there will be considerable future demand for our towers based on the location of our assets and the rapid and continuing growth in the demand for data. We believe that such demand for our towers will continue, will result in growth of our cash flows due to tenant additions on our existing towers, and will create other growth opportunities for us, such as demand for newly constructed or acquired towers, as described above. Further, we seek to augment the long-term value creation associated with growing our recurring site rental cash flows by offering certain ancillary site development services.

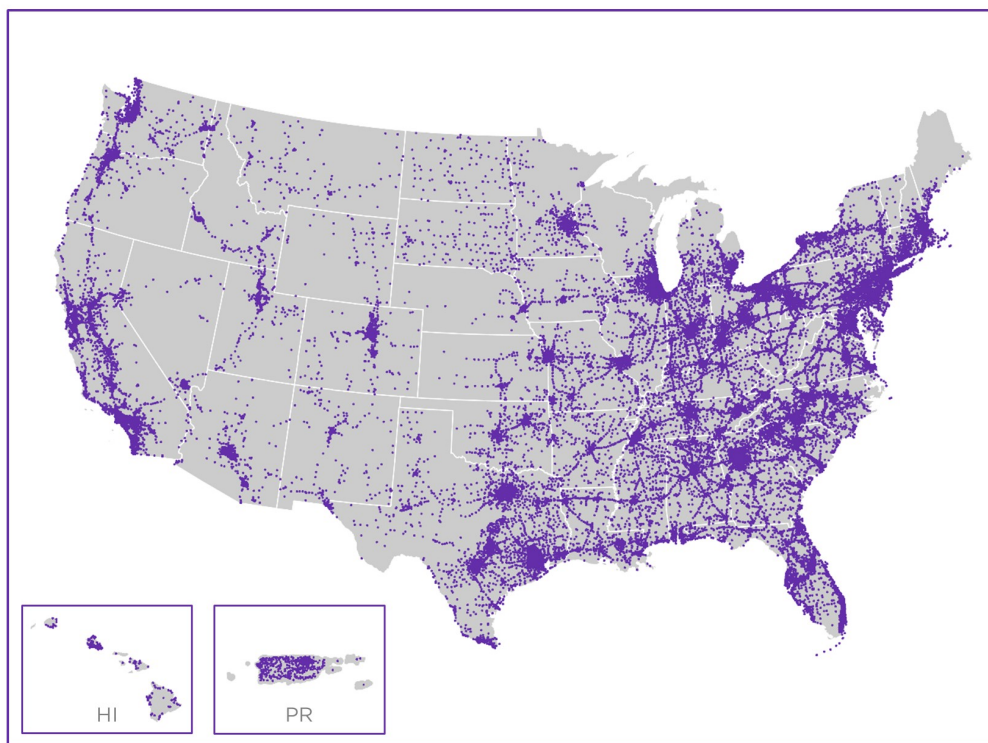
COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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GENERAL COMPANY INFORMATION

Principal executive offices	8020 Katy Freeway, Houston, TX 77024
Common shares trading symbol	CCI
Stock exchange listing	New York Stock Exchange
Fiscal year ending date	December 31
Fitch - Long-term Issuer Default Rating	BBB+
Moody's - Long-term Corporate Family Rating	Baa3
Standard & Poor's - Long-term Local Issuer Credit Rating	BBB

Note: These credit ratings may not reflect the potential risks relating to the structure or trading of the Company's securities and are provided solely for informational purposes. Credit ratings are not recommendations to buy, sell or hold any security, and may be revised or withdrawn at any time by the issuing organization in its sole discretion. The Company does not undertake any obligation to maintain the ratings or to advise of any change in the ratings. Each agency's rating should be evaluated independently of any other agency's rating. An explanation of the significances of the ratings can be obtained from each of the ratings agencies.

TOWER ASSET PORTFOLIO FOOTPRINT



HISTORICAL COMMON STOCK DATA

<i>(in millions, except per share amounts)</i>	Three Months Ended				
	6/30/24	9/30/24	12/31/24	3/31/25	6/30/25
High price ^(a)	\$ 98.42	\$ 115.83	\$ 114.66	\$ 106.24	\$ 107.94
Low price ^(a)	\$ 85.90	\$ 89.79	\$ 86.50	\$ 81.93	\$ 90.17
Period end closing price ^(b)	\$ 92.34	\$ 113.61	\$ 88.32	\$ 103.12	\$ 102.73
Dividends paid per common share	\$ 1.57	\$ 1.57	\$ 1.57	\$ 1.57	\$ 1.06
Volume weighted average price for the period ^(a)	\$ 91.48	\$ 104.65	\$ 98.93	\$ 92.69	\$ 100.18
Common shares outstanding, at period end	435	435	435	435	435
Market value of outstanding common shares, at period end ^(c)	\$ 40,126	\$ 49,374	\$ 38,385	\$ 44,903	\$ 44,736

(a) Based on the sales price, adjusted for common stock dividends, as reported by Bloomberg.

(b) Based on the period end closing price, adjusted for common stock dividends, as reported by Bloomberg.

(c) Calculated as the product of (1) common shares outstanding, at period end and (2) period end closing price, adjusted for common stock dividends, as reported by Bloomberg.

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EXECUTIVE MANAGEMENT TEAM

	Age	Years with Company	Position
Daniel K. Schlanger	51	9	Interim President and Chief Executive Officer
Sunit Patel	63	<1	Executive Vice President and Chief Financial Officer
Catherine Piche	54	13 ^(a)	Executive Vice President and Chief Operating Officer - Towers
Christopher D. Levandos	57	7	Executive Vice President and Chief Operating Officer - Fiber
Edward B. Adams, Jr.	56	8	Executive Vice President and General Counsel

BOARD OF DIRECTORS

Name	Position	Committees	Age	Years as Director
P. Robert Bartolo	Chair	Nominating and Governance, Finance, Fiber Review, CEO Search	53	11
Jason Genrich	Director	Finance, Fiber Review, CEO Search	38	1
Andrea J. Goldsmith	Director	Compensation and Human Capital	61	7
Tammy K. Jones	Director	Audit, Nominating and Governance, Finance, CEO Search	59	4
Kevin T. Kabat	Director	Compensation and Human Capital, Nominating and Governance, CEO Search	68	1
Anthony J. Melone	Director	Audit, Nominating and Governance, Fiber Review	65	10
Katherine Motlagh	Director	Audit, Compensation and Human Capital, Finance	51	<1
Kevin A. Stephens	Director	Audit, Compensation and Human Capital, Fiber Review	63	4
Matthew Thornton III	Director	Audit, Compensation and Human Capital, Nominating and Governance	66	4

RESEARCH COVERAGE

Equity Research		
Bank of America Michael Funk (646) 855-5664	Barclays Brendan Lynch (212) 526-9428	BMO Capital Markets Ari Klein (212) 885-4103
Citigroup Michael Rollins (212) 816-1116	Deutsche Bank Matthew Niknam (212) 250-4711	Goldman Sachs Jim Schneider (212) 357-2929
Green Street David Guarino (949) 640-8780	HSBC Luigi Minerva (207) 991-6928	Jefferies Jonathan Petersen (212) 284-1705
JMP Securities Greg Miller (212) 699-2917	JPMorgan Richard Choe (212) 622-6708	KeyBanc Brandon Nispel (503) 821-3871
MoffettNathanson Nick Del Deo (212) 519-0025	Morgan Stanley Benjamin Swinburne (212) 761-7527	New Street Research Jonathan Chaplin (212) 921-9876
Raymond James Ric Prentiss (727) 567-2567	RBC Capital Markets Jonathan Atkin (415) 633-8589	Scotiabank Maher Yaghi (437) 995-5548
TD Cowen Michael Elias (646) 562-1358	UBS Batya Levi (212) 713-8824	Wells Fargo Eric Luebchow (312) 630-2386
Wolfe Research Andrew Rosivach (646) 582-9350		
Rating Agencies		
Fitch Jeff Danforth (312) 368-5447	Moody's Ranjini Venkatesan (212) 553-3828	Standard & Poor's Allyn Arden (212) 438-7832

(a) Includes credit for prior service with the Company prior to Ms. Piche's reappointment as Executive Vice President and Chief Operating Officer - Towers of the Company effective October 28, 2024.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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OUTLOOK

<i>(in millions, except per share amounts)</i>	Full Year 2025 Outlook^(a)
Site rental billings ^(b)	\$3,895 to \$3,925
Amortization of prepaid rent	\$80 to \$110
Straight-lined revenues	(\$15) to \$15
Other revenues	\$15 to \$15
Site rental revenues	\$3,997 to \$4,042
Site rental costs of operations ^(c)	\$972 to \$1,017
Services and other gross margin	\$75 to \$105
Net income (loss)	\$100 to \$380
Net income (loss) per share—diluted	\$0.23 to \$0.87
Adjusted EBITDA ^(b)	\$2,780 to \$2,830
Depreciation, amortization and accretion	\$678 to \$773
Interest expense and amortization of deferred financing costs, net ^(d)	\$972 to \$1,017
Income (loss) from discontinued operations, net of tax ^(e)	(\$830) to (\$590)
FFO ^(b)	\$1,645 to \$1,675
AFFO ^(b)	\$1,805 to \$1,855
AFFO per share ^(b)	\$4.14 to \$4.25

(a) As issued on July 23, 2025. Due to being presented as discontinued operations, contributions from the Fiber Business are included in net income (loss) and net income (loss) per share-diluted but excluded from all other Outlook components unless otherwise noted.

(b) See "Non-GAAP Measures and Other Information" for further information and reconciliation of non-GAAP financial measures to net income (loss), including on a per share basis, and for definition of site rental billings.

(c) Exclusive of depreciation, amortization and accretion.

(d) See our reconciliation of "Outlook for Components of Interest Expense" for a discussion of non-cash interest expense.

(e) Represents expected results from the Fiber Business, including the estimated loss on disposal.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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OUTLOOK FOR COMPONENTS OF CHANGES IN SITE RENTAL REVENUES

<i>(dollars in millions; totals may not sum due to rounding)</i>	Full Year 2025 Outlook ^(a)
Components of changes in site rental revenues:	
Prior year site rental billings ^{(b)(c)}	\$3,931
Core leasing activity ^(b)	\$110 to \$120
Escalators	\$90 to \$100
Non-renewals ^(b)	\$(35) to \$(25)
Other billings ^(b)	\$5 to \$5
Organic Contribution to Site Rental Billings as Adjusted for Impact of Sprint Cancellations ^(b)	\$170 to \$200
Non-renewals associated with Sprint Cancellations ^(b)	\$(205) to \$(205)
Organic Contribution to Site Rental Billings ^(b)	\$(35) to \$(5)
Straight-lined revenues	\$(15) to \$15
Amortization of prepaid rent	\$80 to \$110
Other revenues	\$15 to \$15
Acquisitions ^(d)	— to —
Total site rental revenues	<u>\$3,997 to \$4,042</u>
Year-over-year changes in revenues: ^(e)	
Site rental revenues as a percentage of prior year site rental revenues	(5.8)%
Organic Contribution to Site Rental Billings as Adjusted for Impact of Sprint Cancellations as a percentage of prior year site rental billings ^(b)	4.7%
Organic Contribution to Site Rental Billings as a percentage of prior year site rental billings ^(b)	(0.5)%

OUTLOOK FOR COMPONENTS OF INTEREST EXPENSE

<i>(in millions)</i>	Full Year 2025 Outlook ^(a)
Interest expense on debt obligations	\$960 to \$1,000
Amortization of deferred financing costs and adjustments on long-term debt	\$20 to \$30
Capitalized interest	\$(15) to \$(5)
Interest expense and amortization of deferred financing costs, net	<u>\$972 to \$1,017</u>

(a) Represents Outlook for continuing operations only, as issued on July 23, 2025.

(b) See our definitions of site rental billings, core leasing activity, non-renewals, other billings, Sprint Cancellations, Organic Contribution to Site Rental Billings and Organic Contribution to Site Rental Billings as Adjusted for Impact of Sprint Cancellations in "Non-GAAP Measures and Other Information."

(c) Reflects prior year site rental billings in the historically reported Towers segment. The financial impact of prior year site rental billings in the historically reported Fiber segment is excluded as such billings are included in discontinued operations for 2025.

(d) Represents the contribution from recent acquisitions. The financial impact of recent acquisitions is excluded from Organic Contribution to Site Rental Billings, including as Adjusted for Impact of Sprint Cancellations, until the one-year anniversary of such acquisitions.

(e) Calculated based on midpoint of full year 2025 Outlook, where applicable.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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SUMMARY FINANCIAL HIGHLIGHTS^(a)

<i>(in millions, except per share amounts; totals may not sum due to rounding)</i>	2024				2025	
	Q1	Q2	Q3	Q4	Q1	Q2
Net revenues:						
Site rental						
Site rental billings ^(b)	\$ 966	\$ 967	\$ 995	\$ 1,006	\$ 964	\$ 961
Amortization of prepaid rent	41	39	39	40	25	23
Straight-lined revenues	57	54	28	20	19	20
Other revenues	4	4	4	4	4	4
Total site rental	1,068	1,064	1,066	1,070	1,011	1,008
Services and other	46	43	54	49	50	52
Net revenues	<u>\$ 1,114</u>	<u>\$ 1,107</u>	<u>\$ 1,117</u>	<u>\$ 1,119</u>	<u>\$ 1,061</u>	<u>\$ 1,060</u>
Select operating expenses:						
Costs of operations ^(c)						
Site rental exclusive of straight-lined expenses	\$ 227	\$ 233	\$ 229	\$ 227	\$ 225	\$ 236
Straight-lined expenses	16	16	15	15	15	15
Total site rental	243	249	244	242	240	251
Services and other	29	25	27	26	28	27
Total costs of operations	272	274	271	268	268	278
Selling, general and administrative	\$ 114	\$ 136	\$ 93	\$ 92	\$ 93	\$ 99
Net income (loss)	\$ 311	\$ 251	\$ 303	\$ (4,768)	\$ (464)	\$ 291
Adjusted EBITDA ^(d)	754	727	777	777	722	705
Depreciation, amortization and accretion	191	180	181	183	177	175
Interest expense and amortization of deferred financing costs, net	226	230	236	240	236	243
FFO ^(d)	478	436	466	483	451	429
AFFO ^(d)	\$ 484	\$ 449	\$ 525	\$ 523	\$ 479	\$ 444
Weighted-average common shares outstanding— diluted	435	435	436	435	436	437
Net income (loss) per share—diluted	\$ 0.71	\$ 0.58	\$ 0.70	\$ (10.97)	\$ (1.07)	\$ 0.67
AFFO per share ^(d)	\$ 1.11	\$ 1.03	\$ 1.20	\$ 1.20	\$ 1.10	\$ 1.02

(a) With the exception of net income (loss) and net income (loss) per share-diluted, amounts are exclusive of the Fiber Business, which is presented in discontinued operations.

(b) See "Non-GAAP Measures and Other Information" for our definition of site rental billings.

(c) Exclusive of depreciation, amortization and accretion, which are shown separately.

(d) See "Non-GAAP Measures and Other Information" for further information and reconciliation of non-GAAP financial measures to net income (loss), including on a per share basis.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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COMPONENTS OF CHANGES IN SITE RENTAL REVENUES^(a)

<i>(dollars in millions; totals may not sum due to rounding)</i>	2024				2025	
	Q1	Q2	Q3	Q4	Q1	Q2
Components of changes in site rental revenues:						
Prior year site rental billings ^(b)	\$ 923	\$ 922	\$ 952	\$ 966	\$ 966	\$ 966
Core leasing activity ^(b)	28	28	27	28	28	28
Escalators	23	23	23	24	24	24
Non-renewals ^(b)	(8)	(7)	(8)	(8)	(7)	(7)
Other billings ^(b)	—	2	—	(4)	3	—
Organic Contribution to Site Rental Billings as Adjusted for Impact of Sprint Cancellations ^(b)	43	45	43	40	49	45
Non-renewals associated with Sprint Cancellations ^(b)	—	—	—	—	(51)	(51)
Organic Contribution to Site Rental Billings ^(b)	43	45	43	40	(2)	(6)
Straight-lined revenues	57	54	28	20	19	20
Amortization of prepaid rent	41	39	39	40	25	23
Other revenues	4	4	4	4	4	4
Total site rental revenues	<u>\$ 1,068</u>	<u>\$ 1,064</u>	<u>\$ 1,066</u>	<u>\$ 1,070</u>	<u>\$ 1,011</u>	<u>\$ 1,008</u>
Year-over-year changes in revenues:						
Site rental revenues as a percentage of prior year site rental revenues	(1.2)%	(1.5)%	(0.8)%	(0.8)%	(5.3)%	(5.3)%
Organic Contribution to Site Rental Billings as Adjusted for Impact of Sprint Cancellations as a percentage of prior year site rental billings ^(b)	4.6 %	4.8 %	4.5 %	4.1 %	5.1 %	4.7 %
Organic Contribution to Site Rental Billings as a percentage of prior year site rental billings ^(b)	4.6 %	4.8 %	4.5 %	4.1 %	(0.2)%	(0.6)%

(a) The financial impact of the Fiber Business revenues are excluded as amounts are presented within discontinued operations.

(b) See our definitions of site rental billings, core leasing activity, non-renewals, other billings, Sprint Cancellations, Organic Contribution to Site Rental Billings and Organic Contribution to Site Rental Billings as Adjusted for Impact of Sprint Cancellations in "Non-GAAP Measures and Other Information."

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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SUMMARY OF CAPITAL EXPENDITURES^(a)

<i>(dollars in millions; totals may not sum due to rounding)</i>	2024				2025	
	Q1	Q2	Q3	Q4	Q1	Q2
Discretionary capital expenditures:						
Towers improvements and other capital projects	\$ 26	\$ 20	\$ 21	\$ 18	\$ 15	\$ 17
Purchases of land interests	13	11	14	20	18	16
Total discretionary capital expenditures	39	31	35	38	33	33
Sustaining capital expenditures	8	9	6	12	7	7
Total capital expenditures	47	40	41	50	40	40
Less: Prepaid rent additions ^(b)	12	8	13	12	10	11
Capital expenditures less prepaid rent additions	\$ 35	\$ 32	\$ 28	\$ 38	\$ 30	\$ 29

PORTFOLIO HIGHLIGHTS

<i>(as of June 30, 2025)</i>	
Number of towers (in thousands) ^(c)	40
Average number of tenants per tower	2.4
Remaining contracted tenant receivables (in billions) ^(d)	\$ 29
Weighted average remaining tenant contract term (years) ^{(d)(e)}	6
Percent of towers in the Top 50 / 100 Basic Trading Areas	56% / 71%
Percent of ground leased / owned ^(f)	57% / 43%
Weighted average maturity of ground leases (years) ^{(f)(g)}	36

- (a) See our definitions of discretionary capital expenditures and sustaining capital expenditures in "Non-GAAP Measures and Other Information." Excludes amounts related to the Fiber Business, which are presented in discontinued operations.
- (b) Reflects up-front consideration from long-term tenant contracts (commonly referred to as prepaid rent) that are amortized and recognized as revenue over the associated estimated lease term in accordance with GAAP.
- (c) Excludes third-party land interests.
- (d) Relates to continuing operations only and excludes renewal terms at tenants' option.
- (e) Weighted by site rental revenues.
- (f) Weighted by site rental gross margin exclusive of straight-lined revenues, amortization of prepaid rent and straight-lined expenses.
- (g) Includes all renewal terms at the Company's option.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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CONSOLIDATED RETURN ON INVESTED CAPITAL^{(a)(b)}

<i>(as of June 30, 2025; dollars in millions)</i>	Q2 2025 LQA	Q2 2024 LQA
Adjusted EBITDA ^(c)	\$ 2,820	\$ 2,908
Cash taxes (paid) refunded	(38)	(23)
Adjusted EBITDA less cash taxes paid	\$ 2,782	\$ 2,885
Historical gross investment in property and equipment ^(d)	\$ 16,907	\$ 16,854
Historical gross investment in site rental contracts and tenant relationships	4,590	4,589
Historical gross investment in goodwill	5,127	5,127
Consolidated Invested Capital ^(a)	\$ 26,624	\$ 26,570
Consolidated Return on Invested Capital ^(a)	10.4 %	10.9 %

CASH YIELD ON INVESTED CAPITAL^{(a)(b)(e)}

<i>(as of June 30, 2025; dollars in millions)</i>	Q2 2025 LQA	Q2 2024 LQA
Adjusted Site Rental Gross Margin ^(c)	\$ 3,048	\$ 3,276
Less: Amortization of prepaid rent	(92)	(156)
Less: Straight-lined revenues	(80)	(216)
Add: Straight-lined expenses ^(f)	44	48
Numerator	\$ 2,920	\$ 2,952
Net investment in property and equipment ^(g)	\$ 13,590	\$ 13,501
Investment in site rental contracts and tenant relationships	4,590	4,589
Investment in goodwill ^(h)	5,351	5,351
Net Invested Capital ^(a)	\$ 23,531	\$ 23,441
Cash Yield on Invested Capital ^{(a)(f)}	12.4 %	12.6 %

- (a) See "Non-GAAP Measures and Other Information" for further information on, and our definitions of, Consolidated Return on Invested Capital, Consolidated Invested Capital, Cash Yield on Invested Capital, and Net Invested Capital.
- (b) Amounts are exclusive of the Fiber Business which is presented in discontinued operations.
- (c) See "Non-GAAP Measures and Other Information" for further information and reconciliation of non-GAAP financial measures to net income (loss).
- (d) Historical gross investment in property and equipment excludes the impact of construction in process.
- (e) Section is equivalent to the historically reported Tower Segment Cash Yield on Invested Capital.
- (f) Amounts for Q2 2024 reflect revisions from previously disclosed amounts due to an immaterial error.
- (g) Net investment in property and equipment excludes the impact of construction in process and non-productive assets (such as information technology assets and buildings) and is reduced by the amount of prepaid rent received from tenants.
- (h) Investment in goodwill excludes the impact of certain assets and liabilities recorded in connection with acquisitions.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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TENANT OVERVIEW^(a)

<i>(as of June 30, 2025)</i>	Percentage of Q2 2025 LQA Site Rental Revenues	Weighted Average Current Term Remaining ^(b)	Long-Term Credit Rating (S&P / Moody's)
T-Mobile	40%	7	BBB / Baa2
AT&T	27%	4	BBB / Baa2
Verizon	21%	6	BBB+ / Baa1
All Others Combined	12%	7	N/A
Total / Weighted Average	<u>100%</u>	<u>6</u>	

ANNUALIZED RENTAL CASH PAYMENTS AT TIME OF RENEWAL^{(a)(c)}

<i>(as of June 30, 2025; in millions)</i>	Remaining Six Months	Years Ending December 31,				
	2025	2026	2027	2028	2029	
T-Mobile	\$ 3	\$ 27	\$ 32	\$ 26	\$ 24	
AT&T	6	23	13	774	240	
Verizon	3	6	7	31	48	
All Others Combined	28	42	37	28	45	
Total	<u>\$ 40</u>	<u>\$ 98</u>	<u>\$ 89</u>	<u>\$ 859</u>	<u>\$ 357</u>	

PROJECTED REVENUES FROM TENANT CONTRACTS ASSOCIATED WITH ACTIVE LICENSES^{(a)(d)}

<i>(as of June 30, 2025; in millions)</i>	Remaining Six Months	Years Ending December 31,				
	2025	2026	2027	2028	2029	
Components of site rental revenues:						
Site rental billings ^(e)	\$ 1,970	\$ 3,995	\$ 4,104	\$ 4,223	\$ 4,348	
Amortization of prepaid rent	44	77	65	43	28	
Straight-lined revenues	1	(59)	(172)	(235)	(206)	
Site rental revenues	<u>\$ 2,015</u>	<u>\$ 4,013</u>	<u>\$ 3,997</u>	<u>\$ 4,031</u>	<u>\$ 4,170</u>	

(a) Amounts are exclusive of the Fiber Business which is presented in discontinued operations.

(b) Weighted by site rental revenues and excludes renewals at the tenants' option.

(c) Reflects lease renewals by year by tenant; dollar amounts represent annualized cash site rental revenues from assumed renewals or extensions as reflected in "Projected Revenues from Tenant Contracts Associated with Active Licenses" below.

(d) Based on tenant licenses in place and active as of June 30, 2025. All tenant licenses are assumed to renew for a new term no later than the respective current term end date, and as such, projected revenues do not reflect the impact of estimated annual churn. CPI-linked tenant contracts are assumed to escalate at 3% per annum.

(e) See "Non-GAAP Measures and Other Information" for our definition of site rental billings.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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PROJECTED EXPENSES FROM EXISTING GROUND LEASES^{(a)(b)}

<i>(as of June 30, 2025; in millions)</i>	Remaining Six Months	Years Ending December 31,			
	2025	2026	2027	2028	2029
Components of ground lease expenses:					
Ground lease expenses exclusive of straight-lined expenses	\$ 343	\$ 701	\$ 721	\$ 741	\$ 761
Straight-lined expenses	26	43	31	20	10
Ground lease expenses	<u>\$ 369</u>	<u>\$ 744</u>	<u>\$ 752</u>	<u>\$ 761</u>	<u>\$ 771</u>

SUMMARY OF TOWER PORTFOLIO BY VINTAGE^(c)

<i>(as of June 30, 2025; dollars in thousands)</i>	Acquired and Built 2006 and Prior	Acquired and Built 2007 to Present
Cash yield ^(d)		20 % 10 %
Number of tenants per tower		2.8 2.2
Last quarter annualized average cash site rental revenue per tower ^(e)	\$	135 \$ 81
Last quarter annualized average site rental gross cash margin per tower ^(f)	\$	116 \$ 57
Net invested capital per tower ^(g)	\$	566 \$ 592
Number of towers		11,172 28,725

GROUND INTEREST OVERVIEW

<i>(as of June 30, 2025; dollars in millions)</i>	LQA Cash Site Rental Revenues ^(e)	Percentage of LQA Cash Site Rental Revenues ^(e)	LQA Site Rental Gross Cash Margin ^(f)	Percentage of LQA Site Rental Gross Cash Margin ^(f)	Number of Towers ^(h)	Percentage of Towers	Weighted Average Term Remaining (by years) ⁽ⁱ⁾
Less than 10 years	\$ 417	11 %	\$ 225	7 %	5,333	14 %	
10 to 20 years	559	14 %	349	12 %	6,067	15 %	
Greater than 20 years	1,529	40 %	1,099	38 %	16,486	41 %	
Total leased	<u>2,505</u>	<u>65 %</u>	<u>1,673</u>	<u>57 %</u>	<u>27,886</u>	<u>70 %</u>	<u>36</u>
Owled	\$ 1,334	35 %	\$ 1,256	43 %	12,011	30 %	
Total / Average	<u>\$ 3,839</u>	<u>100 %</u>	<u>\$ 2,929</u>	<u>100 %</u>	<u>39,897</u>	<u>100 %</u>	

(a) Based on existing ground leases as of June 30, 2025. CPI-linked contracts are assumed to escalate at 3% per annum.

(b) Amounts are exclusive of the Fiber Business which is presented in discontinued operations.

(c) All tower portfolio figures are calculated exclusively for the Company's towers and rooftops and do not give effect to other activities.

(d) Cash yield is calculated as last quarter annualized site rental gross margin, exclusive of straight-lined revenues, amortization of prepaid rent, and straight-lined expenses, divided by invested capital net of the amount of prepaid rent received from tenants.

(e) Exclusive of straight-lined revenues and amortization of prepaid rent.

(f) Exclusive of straight-lined revenues, amortization of prepaid rent and straight-lined expenses.

(g) Reflects gross total assets (including incremental capital invested by the Company since time of acquisition or construction completion), less any prepaid rent. Inclusive of invested capital related to land at the tower site.

(h) Excludes third-party land interests.

(i) Includes all renewal terms at the Company's option and weighted by site rental gross margin exclusive of straight-lined revenues, amortization of prepaid rent and straight-lined expenses.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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CAPITALIZATION OVERVIEW

<i>(as of June 30, 2025; dollars in millions)</i>	Face Value ^(a)	Fixed vs. Variable	Interest Rate ^(b)	Maturity
Cash and cash equivalents and restricted cash and cash equivalents^(c)	\$ 260			
Senior Secured Notes, Series 2009-1, Class A-2 ^(d)	29	Fixed	9.0%	2029
Senior Secured Tower Revenue Notes, Series 2018-2 ^(e)	750	Fixed	4.2%	2048
Installment purchase liabilities and finance leases ^(f)	263	Fixed	Various	Various
Total secured debt	\$ 1,042		4.4%	
2016 Revolver ^(g)	400	Variable	5.5%	2027
2016 Term Loan A ^(h)	1,087	Variable	5.5%	2027
Commercial Paper Notes ⁽ⁱ⁾	1,905	Variable	5.1%	Various
1.350% Senior Notes ^(j)	500	Fixed	1.4%	2025
4.450% Senior Notes	900	Fixed	4.5%	2026
3.700% Senior Notes	750	Fixed	3.7%	2026
1.050% Senior Notes	1,000	Fixed	1.1%	2026
2.900% Senior Notes	750	Fixed	2.9%	2027
4.000% Senior Notes	500	Fixed	4.0%	2027
3.650% Senior Notes	1,000	Fixed	3.7%	2027
5.000% Senior Notes	1,000	Fixed	5.0%	2028
3.800% Senior Notes	1,000	Fixed	3.8%	2028
4.800% Senior Notes	600	Fixed	4.8%	2028
4.300% Senior Notes	600	Fixed	4.3%	2029
5.600% Senior Notes	750	Fixed	5.6%	2029
4.900% Senior Notes	550	Fixed	4.9%	2029
3.100% Senior Notes	550	Fixed	3.1%	2029
3.300% Senior Notes	750	Fixed	3.3%	2030
2.250% Senior Notes	1,100	Fixed	2.3%	2031
2.100% Senior Notes	1,000	Fixed	2.1%	2031
2.500% Senior Notes	750	Fixed	2.5%	2031
5.100% Senior Notes	750	Fixed	5.1%	2033
5.800% Senior Notes	750	Fixed	5.8%	2034
5.200% Senior Notes	700	Fixed	5.2%	2034
2.900% Senior Notes	1,250	Fixed	2.9%	2041
4.750% Senior Notes	350	Fixed	4.8%	2047
5.200% Senior Notes	400	Fixed	5.2%	2049
4.000% Senior Notes	350	Fixed	4.0%	2049
4.150% Senior Notes	500	Fixed	4.2%	2050
3.250% Senior Notes	900	Fixed	3.3%	2051
Total unsecured debt	\$ 23,392		3.9%	
Net Debt^(k)	\$ 24,174		3.9%	
Market Capitalization^(l)	44,736			
Firm Value^(m)	\$ 68,910			

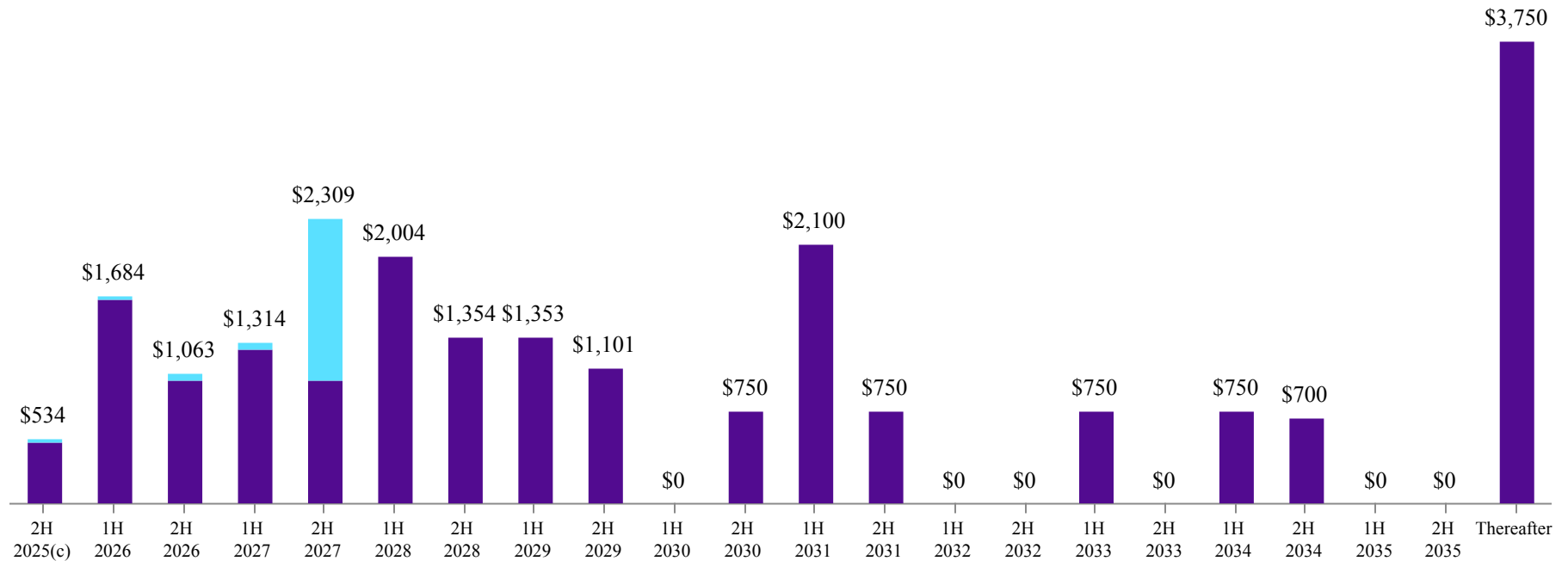
- (a) Net of required principal amortizations.
- (b) Represents the weighted-average stated interest rate, as applicable, exclusive of finance leases and other obligations.
- (c) As of June 30, 2025, excludes \$14 million associated with discontinued operations relating to the Fiber Business.
- (d) The Senior Secured Notes, 2009-1, Class A-2 principal amortizes over a period ending in August 2029.
- (e) If the \$750 million aggregate principal amount of 4.241% senior secured tower revenue notes ("Tower Revenue Notes, Series 2018-2") is not paid in full on or prior to July 2028, the anticipated repayment date, then the Excess Cash Flow (as defined in the indenture) of the issuers of such notes will be used to repay the principal, and additional interest (of approximately 5% per annum) will accrue on such notes. The Tower Revenue Notes, Series 2018-2 are prepayable at par if voluntarily repaid within eighteen months of maturity; earlier prepayment may require additional consideration.
- (f) As of June 30, 2025, reflects \$7 million in finance lease obligations (primarily related to vehicles), which excludes \$32 million associated with discontinued operations.
- (g) As of June 30, 2025, the undrawn availability under the \$7.0 billion 2016 Revolver was \$6.6 billion. The Company pays a commitment fee on the undrawn available amount, which as of June 30, 2025 ranged from 0.080% to 0.300%, based on the Company's senior unsecured debt rating, per annum.
- (h) The 2016 Term Loan A principal amortizes over a period ending in July 2027.
- (i) As of June 30, 2025, the Company had \$95 million available for issuance under the \$2.0 billion unsecured commercial paper program ("CP Program"). The maturities of the Commercial Paper Notes ("CP Notes"), when outstanding, may vary but may not exceed 397 days from the date of issue.
- (j) In July 2025, we repaid in full the 1.350% Senior Notes on the contractual maturity date.
- (k) See "Non-GAAP Measures and Other Information" for further information on, and our definition and calculation of, Net Debt.
- (l) Market capitalization calculated based on \$102.73 closing price and 435 million shares outstanding as of June 30, 2025.
- (m) Represents the sum of Net Debt and market capitalization. See "Non-GAAP Measures and Other Information" for further information on, and our definition and calculation of, Net Debt.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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DEBT MATURITY OVERVIEW^{(a)(b)}

(as of June 30, 2025; in millions)

■ Fixed
■ Variable



- (a) Where applicable, maturities reflect the anticipated repayment date of the Tower Revenue Notes, Series 2018-2; excludes finance leases and other obligations; amounts presented at face value, net of required principal amortizations and repurchases held at the Company.
- (b) The \$1.9 billion outstanding in CP Notes have been excluded from this overview. Amounts available under the CP Program may be borrowed, repaid and re-borrowed from time to time. We intend to maintain available commitments under our 2016 Revolver in an amount at least equal to the amount of CP Notes outstanding at any point in time.
- (c) In July 2025, we repaid in full the 1.350% Senior Notes on the contractual maturity date.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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LIQUIDITY OVERVIEW^(a)

<i>(in millions)</i>	June 30, 2025
Cash and cash equivalents, and restricted cash and cash equivalents ^{(b)(c)}	\$ 260
Undrawn 2016 Revolver availability ^(d)	6,560
Total debt and other obligations (current and non-current) ^{(c)(e)}	24,290
Total equity (deficit)	(1,382)

SUMMARY OF MAINTENANCE AND FINANCIAL COVENANTS

Debt	Borrower / Issuer	Covenant ^(f)	Covenant Level Requirement	As of June 30, 2025
Maintenance Financial Covenants^(g)				
2016 Credit Facility	CCI	Total Net Leverage Ratio	≤ 6.50x	5.8x
2016 Credit Facility	CCI	Total Senior Secured Leverage Ratio	≤ 3.50x	0.2x
2016 Credit Facility	CCI	Consolidated Interest Coverage Ratio ^(h)	N/A	N/A
Financial covenants requiring excess cash flows to be deposited in a cash trap reserve account and not released				
Tower Revenue Notes, Series 2018-2	Crown Castle Towers LLC and its Subsidiaries	Debt Service Coverage Ratio	> 1.75x ⁽ⁱ⁾	30.6x
2009 Securitized Notes	Pinnacle Towers Acquisition Holdings LLC and its Subsidiaries	Debt Service Coverage Ratio	> 1.30x ⁽ⁱ⁾	37.1x
Financial covenants restricting ability of relevant issuer to issue additional notes under the applicable indenture				
Tower Revenue Notes, Series 2018-2	Crown Castle Towers LLC and its Subsidiaries	Debt Service Coverage Ratio	≥ 2.00x ⁽ⁱ⁾	30.6x
2009 Securitized Notes	Pinnacle Towers Acquisition Holdings LLC and its Subsidiaries	Debt Service Coverage Ratio	≥ 2.34x ⁽ⁱ⁾	37.1x

(a) In addition, we have the following sources of liquidity:

- i. In March 2024, we established an at-the-market stock offering program ("ATM Program") through which we may, from time to time, issue and sell shares of our common stock having an aggregate gross sales price of up to \$750 million to or through sales agents. No shares of common stock have been sold under the ATM Program.
 - ii. In April 2019, we established a CP Program through which we may issue short term, unsecured CP Notes. Amounts available under the CP Program may be issued, repaid and re-issued from time to time, with the aggregate principal amount of CP Notes outstanding under the CP Program at any time not to exceed \$2.0 billion. As of June 30, 2025, there were \$1.9 billion CP Notes outstanding under our CP Program. We intend to maintain available commitments under our 2016 Revolver in an amount at least equal to the amount of CP Notes outstanding at any point in time.
- (b) Inclusive of \$5 million included within "Other assets, net" on our condensed consolidated balance sheet.
- (c) Excludes amounts presented in discontinued operations relating to the Fiber Business.
- (d) Availability at any point in time is subject to reaffirmation of the representations and warranties in, and there being no default under, the credit agreement governing our 2016 Revolver.
- (e) See "Non-GAAP Measures and Other Information" for further information on, and reconciliation to, Net Debt.
- (f) As defined in the respective debt agreement. In the indentures for the Tower Revenue Notes, Series 2018-2 and the 2009 Securitized Notes, the defined term for Debt Service Coverage Ratio is "DSCR." Total Net Leverage Ratio, Total Senior Secured Leverage Ratio and all DSCR ratios are calculated using the trailing twelve months.
- (g) Failure to comply with the financial maintenance covenants would, absent a waiver, result in an event of default under the credit agreement governing our 2016 Credit Facility.
- (h) Applicable solely to the extent that the senior unsecured debt rating by any two of S&P, Moody's and Fitch is lower than BBB-, Baa3 or BBB-, respectively. If applicable, the consolidated interest coverage ratio must be greater than or equal to 2.50.
- (i) The Tower Revenue Notes, Series 2018-2 and 2009 Securitized Notes also include the potential for amortization events, which could result in applying current and future cash flow to the prepayment of debt with applicable prepayment consideration. An amortization event occurs when the Debt Service Coverage Ratio falls below 1.45x or 1.15x, in each case as described under the indentures for the Tower Revenue Notes, Series 2018-2 or 2009 Securitized Notes, respectively.
- (j) Rating Agency Confirmation (as defined in the respective debt agreement) is required.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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INTEREST RATE EXPOSURE^(a)

(as of June 30, 2025; dollars in millions)

Fixed Rate Debt			Floating Rate Debt	
Face value of principal outstanding ^(b)	\$20,779		Face value of principal outstanding ^(b)	\$3,392
% of total debt	86%		% of total debt	14%
Weighted average interest rate	3.7%		Weighted average interest rate ^(c)	5.3%
Upcoming maturities:			Interest rate sensitivity of 25 bps increase in interest rates:	
Face value of principal outstanding ^(b)	2025	2026	Full year effect ^(d)	\$8.5
Weighted average interest rate	1.4%	3.0%		

COMPONENTS OF INTEREST EXPENSE

<i>(in millions)</i>	2024				2025	
	Q1	Q2	Q3	Q4	Q1	Q2
Interest expense on debt obligations	\$ 223	\$ 227	\$ 234	\$ 236	\$ 233	\$ 239
Amortization of deferred financing costs and adjustments on long-term debt	8	8	8	8	8	8
Capitalized interest	(5)	(5)	(6)	(4)	(5)	(4)
Interest expense and amortization of deferred financing costs, net	\$ 226	\$ 230	\$ 236	\$ 240	\$ 236	\$ 243

(a) Excludes finance leases and other obligations; assumes no default.

(b) Net of required principal amortization.

(c) In June 2021, the Company entered into an amendment to the credit agreement governing our 2016 Credit Facility that provided for, among other things, a reduction to the interest rate spread ("Spread") of up to 0.05% if the Company meets specified annual sustainability targets ("Targets") and an increase to the Spread of up to 0.05% if the Company fails to meet specified annual sustainability thresholds ("Thresholds"). In January 2025, the Company submitted the required documentation and received confirmation from its administrative agent that all Targets were met as of December 31, 2024, and, as such, the Spread reduction is maintained for 2025. The weighted average interest rate reflects the reduced Spread.

(d) Represents incremental interest expense over a 12-month period based on a hypothetical interest rate increase of 25 bps on face value of variable indebtedness outstanding as of June 30, 2025; assumes no debt maturities.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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CONDENSED CONSOLIDATED BALANCE SHEET (Unaudited)

<i>(in millions, except par values)</i>	June 30, 2025	December 31, 2024
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 94	\$ 100
Restricted cash and cash equivalents	161	170
Receivables, net	100	129
Prepaid expenses	70	74
Current portion of deferred site rental receivables	205	164
Other current assets	24	24
Current assets of discontinued operations	420	429
Total current assets	<u>1,074</u>	<u>1,090</u>
Deferred site rental receivables	2,277	2,279
Property and equipment, net	6,402	6,577
Operating lease right-of-use assets	5,562	5,600
Goodwill	5,127	5,127
Other intangible assets, net	949	1,037
Other assets, net	63	58
Non-current assets of discontinued operations	10,182	10,968
Total assets	<u>\$ 31,636</u>	<u>\$ 32,736</u>
LIABILITIES AND EQUITY (DEFICIT)		
Current liabilities:		
Accounts payable	\$ 48	\$ 48
Accrued interest	238	244
Deferred revenues	139	141
Other accrued liabilities	154	167
Current maturities of debt and other obligations	2,251	603
Current portion of operating lease liabilities	267	264
Current liabilities of discontinued operations	706	710
Total current liabilities	<u>3,803</u>	<u>2,177</u>
Debt and other long-term obligations	22,039	23,451
Operating lease liabilities	5,009	5,062
Other long-term liabilities	628	645
Non-current liabilities of discontinued operations	1,539	1,534
Total liabilities	<u>33,018</u>	<u>32,869</u>
Commitments and contingencies		
Stockholders' equity (deficit):		
Common stock, 0.01 par value; 1,200 shares authorized; shares issued and outstanding:		
June 30, 2025—435 and December 31, 2024—435	4	4
Additional paid-in capital	18,463	18,393
Accumulated other comprehensive income (loss)	(5)	(5)
Dividends/distributions in excess of earnings	(19,844)	(18,525)
Total equity (deficit)	<u>(1,382)</u>	<u>(133)</u>
Total liabilities and equity (deficit)	<u>\$ 31,636</u>	<u>\$ 32,736</u>

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS (Unaudited)

<i>(in millions, except per share amounts)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net revenues:				
Site rental	\$ 1,008	\$ 1,064	\$ 2,019	\$ 2,132
Services and other	52	43	102	89
Net revenues	1,060	1,107	2,121	2,221
Operating expenses:				
Costs of operations: ^(a)				
Site rental	251	249	491	494
Services and other	27	25	55	54
Selling, general and administrative	99	136	192	250
Asset write-down charges	2	3	4	8
Depreciation, amortization and accretion	175	180	352	371
Restructuring charges	—	19	—	30
Total operating expenses	554	612	1,094	1,207
Operating income (loss)	506	495	1,027	1,014
Interest expense and amortization of deferred financing costs, net	(243)	(230)	(479)	(455)
Interest income	4	4	7	8
Other income (expense)	2	1	3	3
Income (loss) from continuing operations before income taxes	269	270	558	570
Benefit (provision) for income taxes	(4)	(5)	(9)	(11)
Income (loss) from continuing operations	\$ 265	\$ 265	\$ 549	\$ 559
Discontinued operations:				
Income (loss) from discontinued operations before gain (loss) from disposal, net of tax	278	(14)	360	3
Gain (loss) from disposal of discontinued operations	(252)	—	(1,082)	—
Income (loss) from discontinued operations, net of tax	26	(14)	(722)	3
Net income (loss)	\$ 291	\$ 251	\$ (173)	\$ 562
Net income (loss), per common share:				
Income (loss) from continuing operations, basic	\$ 0.61	\$ 0.61	\$ 1.26	\$ 1.28
Income (loss) from discontinued operations, basic	\$ 0.06	\$ (0.03)	\$ (1.66)	\$ 0.01
Net income (loss)—basic	\$ 0.67	\$ 0.58	\$ (0.40)	\$ 1.29
Income (loss) from continuing operations, diluted	\$ 0.61	\$ 0.61	\$ 1.26	\$ 1.28
Income (loss) from discontinued operations, diluted	\$ 0.06	\$ (0.03)	\$ (1.66)	\$ 0.01
Net income (loss)—diluted	\$ 0.67	\$ 0.58	\$ (0.40)	\$ 1.29
Weighted-average common shares outstanding:				
Basic	435	435	435	434
Diluted	437	435	436	435

(a) Exclusive of depreciation, amortization and accretion shown separately.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (Unaudited)

<i>(in millions)</i>	Six Months Ended June 30,	
	2025	2024
Cash flows from operating activities:		
Net income (loss)	\$ (173)	\$ 562
(Income) loss from discontinued operations before (gain) loss from disposal, net of tax	(360)	(3)
(Gain) loss from disposal of discontinued operations	1,082	—
Income (loss) from continuing operations	549	559
Adjustments to reconcile income (loss) from continuing operations to net cash provided by (used for) operating activities:		
Depreciation, amortization and accretion	352	371
Amortization of deferred financing costs and other non-cash interest	16	18
Stock-based compensation expense, net	36	50
Asset write-down charges	4	8
Deferred income tax (benefit) provision	1	5
Other non-cash adjustments, net	(4)	8
Net cash provided by (used for) operating activities from discontinued operations	581	556
Changes in assets and liabilities, excluding the effects of acquisitions:		
Increase (decrease) in liabilities	(38)	(118)
Decrease (increase) in assets	(24)	(90)
Net cash provided by (used for) operating activities	1,473	1,367
Cash flows from investing activities:		
Capital expenditures	(80)	(86)
Payments for acquisitions, net of cash acquired	—	(7)
Other investing activities, net	3	6
Net cash provided by (used for) investing activities from discontinued operations	(446)	(563)
Net cash provided by (used for) investing activities	(523)	(650)
Cash flows from financing activities:		
Principal payments on debt and other long-term obligations	(59)	(36)
Purchases and redemptions of long-term debt	(700)	—
Borrowings under revolving credit facility	400	—
Payments under revolving credit facility	—	(670)
Net issuances (repayments) under commercial paper program	564	1,438
Purchases of common stock	(23)	(30)
Dividends/distributions paid on common stock	(1,153)	(1,368)
Net cash provided by (used for) financing activities	(971)	(666)
Net increase (decrease) in cash and cash equivalents and restricted cash and cash equivalents	(21)	51
Effect of exchange rate changes on cash	—	(1)
Cash and cash equivalents and restricted cash and cash equivalents at beginning of period ^(a)	295	281
Cash and cash equivalents and restricted cash and cash equivalents at end of period ^(a)	\$ 274	\$ 331
Supplemental disclosure of cash flow information:		
Interest paid	\$ 478	\$ 441
Income taxes paid (refunded)	\$ 9	\$ 6

(a) Inclusive of cash and cash equivalents and restricted cash and cash equivalents included in discontinued operations.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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NON-GAAP MEASURES AND OTHER INFORMATION

This Supplement includes presentations of Adjusted EBITDA, Adjusted Funds from Operations ("AFFO"), including per share amounts, Funds from Operations ("FFO"), including per share amounts, Organic Contribution to Site Rental Billings, including as Adjusted for Impact of Sprint Cancellations, Adjusted Site Rental Gross Margin, Adjusted Services and Other Gross Margin, Net Debt, Consolidated Return on Invested Capital, Cash Yield on Invested Capital, and Free Cash Flow from Discontinued Operations, which are non-GAAP financial measures. These non-GAAP financial measures are not intended as alternative measures of operating results or cash flow from operations (as determined in accordance with Generally Accepted Accounting Principles ("GAAP")).

Our non-GAAP financial measures may not be comparable to similarly titled measures of other companies, including other companies in the towers sector or other REITs.

In addition, we provide the components of certain GAAP measures, such as site rental revenues and capital expenditures.

Our non-GAAP financial measures are presented as additional information because management believes these measures are useful indicators of the financial performance of our business. Among other things, management believes that:

- Adjusted EBITDA is useful to investors or other interested parties in evaluating our financial performance. Adjusted EBITDA is a financial measure frequently used by management (1) to evaluate the economic productivity of our operations and (2) for purposes of making decisions about allocating resources to, and assessing the performance of, our operations. Management believes that Adjusted EBITDA helps investors or other interested parties meaningfully evaluate and compare the results of our operations (1) from period to period and (2) to our competitors, by removing the impact of our capital structure (primarily interest charges from our outstanding debt) and asset base (primarily depreciation, amortization and accretion) from our financial results. Management also believes Adjusted EBITDA is frequently used by investors or other interested parties in the evaluation of the towers sector and other REITs to measure financial performance without regard to items such as depreciation, amortization and accretion, which can vary depending upon accounting methods and the book value of assets. Adjusted EBITDA should be considered only as a supplement to net income (loss) computed in accordance with GAAP as a measure of our performance.
- AFFO, including per share amounts, is useful to investors or other interested parties in evaluating our financial performance. Management believes that AFFO helps investors or other interested parties meaningfully evaluate our financial performance as it includes (1) the impact of our capital structure (primarily interest expense on our outstanding debt and dividends on our preferred stock (in periods where applicable)) and (2) sustaining capital expenditures, and excludes the impact of our (1) asset base (primarily depreciation, amortization and accretion) and (2) certain non-cash items, including straight-lined revenues and expenses related to fixed escalations and rent free periods. GAAP requires rental revenues and expenses related to leases that contain specified rental increases over the life of the lease to be recognized evenly over the life of the lease. In accordance with GAAP, if payment terms call for fixed escalations or rent free periods, the (1) revenues are recognized on a straight-lined basis over the fixed, non-cancelable term of the tenant contract, and (2) expenses are recognized on a straight-lined basis over the estimated lease term including renewal options that are reasonably certain to be exercised. Management notes that Crown Castle uses AFFO only as a performance measure. AFFO should be considered only as a supplement to net income (loss) computed in accordance with GAAP as a measure of our performance and should not be considered as an alternative to cash flow from operations or as residual cash flow available for discretionary investment.
- FFO, including per share amounts, is useful to investors or other interested parties in evaluating our financial performance. Management believes that FFO may be used by investors or other interested parties as a basis to compare our financial performance with that of other REITs. FFO helps investors or other interested parties meaningfully evaluate financial performance by excluding the impact of our asset base (primarily real estate depreciation, amortization and accretion). FFO is not a key performance indicator used by Crown Castle. FFO should be considered only as a supplement to net income (loss) computed in accordance with GAAP as a measure of our performance and should not be considered as an alternative to cash flow from operations.
- Organic Contribution to Site Rental Billings (also referred to as organic growth) is useful to investors or other interested parties in understanding the components of the year-over-year changes in our site rental revenues computed in accordance with GAAP. Management uses Organic Contribution to Site Rental Billings to assess year-over-year growth rates for our rental activities, to evaluate current performance, to capture trends in rental rates, core leasing activities and tenant non-renewals in our core business, as well as to forecast future results. Separately, we are also disclosing Organic Contribution to Site Rental Billings as Adjusted for Impact of Sprint Cancellations, which is outside of ordinary course, to provide further insight into our results of operations and underlying trends. Management believes that identifying the impact of Sprint Cancellations provides increased transparency and comparability across periods. Organic Contribution to Site Rental Billings (including as Adjusted for Impact of Sprint Cancellations) is not meant as an alternative measure of revenue and should be considered only as a supplement in understanding and assessing the performance of our site rental revenues computed in accordance with GAAP.
- Adjusted Site Rental Gross Margin and Adjusted Services and Other Gross Margin are useful to investors or other interested parties in evaluating our financial performance. These measures are used by our management (1) to evaluate the economic productivity of our business, (2) to identify underlying business trends that are impacting our performance, and (3) for purposes of making decisions about allocating resources to, and assessing the performance of, our business. We also believe it helps investors and other interested parties meaningfully evaluate and compare the results of our operations from period to period.

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- Net Debt is useful to investors or other interested parties in evaluating our overall debt position and future debt capacity. Management uses Net Debt in assessing our leverage. Net Debt is not meant as an alternative measure of debt and should be considered only as a supplement in understanding and assessing our leverage.
- Consolidated Return on Invested Capital and Cash Yield on Invested Capital are useful to investors or other interested parties in evaluating the financial performance of our assets. Management believes that these metrics are useful in assessing our efficiency at allocating capital to generate returns over time. Consolidated Return on Invested Capital and Cash Yield on Invested Capital are not meant as alternatives to GAAP measures such as revenues, operating income, and certain asset classes (such as property and equipment, site rental contracts and tenant relationships, and goodwill) computed in accordance with GAAP. Such non-GAAP metrics should be considered only as a supplement in understanding and assessing the performance of our assets.
- Free Cash Flow from Discontinued Operations is useful to investors or other interested parties in understanding the net cash flows generated from discontinued operations for a particular period, after taking into consideration capital expenditures for that same period. Such net cash flows are available for reinvestment within discontinued operations or for other use by the Company. Management believes that Free Cash Flow from Discontinued Operations helps investors and other interested parties meaningfully evaluate the liquidity associated with discontinued operations from period to period. Free Cash Flow from Discontinued Operations does not reflect the impact of our capital structure (primarily interest charges on our outstanding debt) and should be considered only as a supplement to: a) Income (loss) from Discontinued Operations, net of tax, computed in accordance with GAAP as a measure of the performance of discontinued operations; and b) the condensed consolidated statement of cash flows prepared in accordance with GAAP as a measure of the cash flows of the Company.

Non-GAAP Financial Measures

Adjusted EBITDA. We define Adjusted EBITDA as net income (loss) plus restructuring charges (credits), asset write-down charges, goodwill impairment charges, acquisition and integration costs, depreciation, amortization and accretion, amortization of prepaid lease purchase price adjustments, interest expense and amortization of deferred financing costs, net, (gains) losses on retirement of long-term obligations, net (gain) loss on interest rate swaps, (gains) losses on foreign currency swaps, impairment of available-for-sale securities, interest income, other (income) expense, (benefit) provision for income taxes, (income) loss from discontinued operations, net of tax, cumulative effect of a change in accounting principle and stock-based compensation expense, net.

AFFO. We define AFFO as FFO before straight-lined revenues, straight-lined expenses, stock-based compensation expense, net, non-cash portion of tax provision, non-real estate related depreciation, amortization and accretion, amortization of non-cash interest expense, other (income) expense, (gains) losses on retirement of long-term obligations, net (gain) loss on interest rate swaps, (gains) losses on foreign currency swaps, impairment of available-for-sale securities, acquisition and integration costs, restructuring charges (credits), cumulative effect of a change in accounting principle and adjustments for noncontrolling interests, less sustaining capital expenditures.

AFFO per share. We define AFFO per share as AFFO divided by diluted weighted-average common shares outstanding.

FFO. We define FFO as net income (loss) plus real estate related depreciation, amortization and accretion, asset write-down charges, goodwill impairment charges, and (income) loss from discontinued operations, net of tax, less noncontrolling interest and cash paid for preferred stock dividends (in periods where applicable), and is a measure of funds from operations attributable to common stockholders.

FFO per share. We define FFO per share as FFO divided by diluted weighted-average common shares outstanding.

Organic Contribution to Site Rental Billings. We define Organic Contribution to Site Rental Billings (also referred to as organic growth) as the sum of the change in site rental revenues related to core leasing activity, escalators and other billings, less non-renewals of tenant contracts and non-renewals associated with Sprint Cancellations. Additionally, Organic Contribution to Site Rental Billings as Adjusted for Impact of Sprint Cancellations reflects Organic Contribution to Site Rental Billings plus non-renewals associated with Sprint Cancellations.

Net Debt. We define Net Debt as (1) debt and other long-term obligations and (2) current maturities of debt and other obligations, excluding unamortized adjustments, net, less cash and cash equivalents and restricted cash and cash equivalents.

Consolidated Invested Capital. We define Consolidated Invested Capital as the historical gross investment in (1) property and equipment (excluding the impact of construction in process and write-offs), (2) site rental contracts and tenant relationships and (3) goodwill (excluding impairment charges).

Consolidated Return on Invested Capital. We define Consolidated Return on Invested Capital as Adjusted EBITDA less cash taxes paid divided by Consolidated Invested Capital.

Net Invested Capital. We define Net Invested Capital as the investment in (1) property and equipment, excluding the impact of construction in process and non-productive assets (such as information technology assets and buildings) and write-offs, reduced by the amount of prepaid rent received from tenants, (2) site rental contracts and tenant relationships, and (3) goodwill, excluding the impact of certain assets and liabilities recorded in connection with acquisitions and impairment charges.

Cash Yield on Invested Capital. We define Cash Yield on Invested Capital as Adjusted Site Rental Gross Margin adjusted for the impacts of (1) amortization of prepaid rent, (2) straight-lined revenues, and (3) straight-lined expenses divided by Net Invested Capital.

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Adjusted Site Rental Gross Margin. We define Adjusted Site Rental Gross Margin as site rental revenues less site rental costs of operations, excluding stock-based compensation expense, net and amortization of prepaid lease purchase price adjustments. This measure is exclusive of depreciation, amortization and accretion, which are shown separately.

Adjusted Services and Other Gross Margin. We define Adjusted Services and Other Gross Margin as services and other revenues less services and other costs of operations, excluding stock-based compensation expense, net.

Free Cash Flow from Discontinued Operations. We define Free Cash Flow from Discontinued Operations as net cash provided by (used for) operating activities from discontinued operations plus net cash provided by (used for) investing activities from discontinued operations. Net cash used for investing activities from discontinued operations primarily comprises capital expenditures associated with discontinued operations.

Other Information

Site rental billings. We define site rental billings as site rental revenues exclusive of the impacts from (1) straight-lined revenues, (2) amortization of prepaid rent in accordance with GAAP, (3) contribution from recent acquisitions until the one-year anniversary of such acquisitions and (4) other revenues, such as tenant cancellation fees, finance charges and other items.

Core leasing activity. We define core leasing activity as site rental revenues growth from tenant additions and renewals or extensions of tenant contracts, exclusive of (1) the impacts from both straight-lined revenues and amortization of prepaid rent in accordance with GAAP and (2) other revenues.

Other billings. We define other billings as the growth or reduction in site rental revenues as a result of non-recurring contractual billings and adjustments, expense recoveries, sales credits and other amounts not captured in core leasing activity.

Non-renewals. We define non-renewals of tenant contracts as the reduction in site rental revenues as a result of tenant churn, terminations and, in limited circumstances, reductions of existing lease rates, exclusive of non-renewals associated with Sprint Cancellations, where applicable.

Discretionary capital expenditures. We define discretionary capital expenditures relating to continuing operations as those made with respect to activities which we believe exhibit sufficient potential to enhance long-term stockholder value. Discretionary capital expenditures, including with respect to discontinued operations, primarily consist of expansion or development of our communications infrastructure (including capital expenditures related to (1) enhancing communications infrastructure in order to add new tenants for the first time or support subsequent tenant equipment augmentations or (2) modifying the structure of a communications infrastructure asset to accommodate additional tenants) and construction of new communications infrastructure. Discretionary capital expenditures also include purchases of land interests (which primarily relates to land assets under towers as we seek to manage our interests in the land beneath our towers), certain technology-related investments necessary to support and scale future customer demand for our communications infrastructure, and other capital projects.

Sustaining capital expenditures. We define sustaining capital expenditures as those capital expenditures (including with respect to discontinued operations) not otherwise categorized as discretionary capital expenditures, such as (1) maintenance capital expenditures on our communications infrastructure assets that enable our tenants' ongoing quiet enjoyment of the communications infrastructure and (2) ordinary corporate capital expenditures.

Sprint Cancellations. We define Sprint Cancellations as lease cancellations related to the previously disclosed T-Mobile US, Inc. and Sprint network consolidation as described in our press release dated April 19, 2023.

Fiber Business. We define Fiber Business as the historically reported Fiber segment, prior to its reclassification to discontinued operations, together with certain supporting assets and personnel. Management has signed the Strategic Fiber Agreement to sell the Fiber Business with EQT Active Core Infrastructure fund ("EQT") acquiring the small cells business and Zayo Group Holdings Inc. ("Zayo") acquiring the fiber solutions business for \$8.5 billion in aggregate, subject to certain closing adjustments. The Strategic Fiber Transaction is expected to close in the first half of 2026 subject to certain closing conditions and required government and regulatory approvals. Pending the closing of the Strategic Fiber Transaction, we will continue to operate the Fiber Business in accordance with the Strategic Fiber Agreement.

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Reconciliation of Historical Adjusted EBITDA:

<i>(in millions; totals may not sum due to rounding)</i>	2024				2025	
	Q1	Q2	Q3	Q4	Q1	Q2
Net income (loss) ^(a)	\$ 311	\$ 251	\$ 303	\$ (4,768)	\$ (464)	\$ 291
Adjustments to increase (decrease) net income (loss)						
Asset write-down charges	6	3	2	1	2	2
Depreciation, amortization and accretion	191	180	181	183	177	175
Restructuring charges ^(b)	11	19	38	3	—	—
Amortization of prepaid lease purchase price adjustments	4	4	4	4	4	4
Interest expense and amortization of deferred financing costs, net ^(c)	226	230	236	240	236	243
Interest income	(4)	(4)	(6)	(5)	(3)	(4)
Other (income) expense	(2)	(1)	5	23	(1)	(2)
(Benefit) provision for income taxes	6	5	3	4	5	4
Stock-based compensation expense, net	24	26	19	15	18	18
(Income) loss from discontinued operations, net of tax ^(d)	(17)	14	(9)	5,077	748	(26)
Adjusted EBITDA^{(e)(f)}	\$ 754	\$ 727	\$ 777	\$ 777	\$ 722	\$ 705

Reconciliation of Outlook for Adjusted EBITDA:

<i>(in millions; totals may not sum due to rounding)</i>	Full Year 2025 Outlook^(h)
Net income (loss) ^(a)	\$100 to \$380
Adjustments to increase (decrease) net income (loss):	
Asset write-down charges	\$5 to \$15
Acquisition and integration costs	\$0 to \$6
Depreciation, amortization and accretion	\$678 to \$773
Amortization of prepaid lease purchase price adjustments	\$14 to \$16
Interest expense and amortization of deferred financing costs, net ^(g)	\$972 to \$1,017
(Gains) losses on retirement of long-term obligations	— to —
Interest income	\$(15) to \$(15)
Other (income) expense	\$6 to \$15
(Benefit) provision for income taxes	\$11 to \$19
Stock-based compensation expense, net	\$78 to \$82
(Income) loss from discontinued operations, net of tax ⁽ⁱ⁾	\$590 to \$830
Adjusted EBITDA^{(e)(f)}	\$2,780 to \$2,830

- (a) Includes contribution from discontinued operations.
- (b) Represents restructuring charges recorded for the periods presented related to (1) the Company's restructuring plan announced in July 2023, as further discussed in the Annual Report on Form 10-K for the fiscal year ended December 31, 2023 ("2023 Restructuring Plan"), and (2) the Company's restructuring plan announced in June 2024, as further discussed in the Annual Report on Form 10-K for the year ended December 31, 2024 ("2024 Restructuring Plan"), as applicable for the respective period. For the three and six months ended June 30, 2025, there were no charges related to the July 2023 Restructuring Plan or the June 2024 Restructuring Plan. For the full year ended December 31, 2024, there were \$9 million and \$61 million of restructuring charges related to the July 2023 Restructuring Plan and the June 2024 Restructuring Plan, respectively, relating to continuing operations.
- (c) See the reconciliation of "Components of Interest Expense" for a discussion of non-cash interest expense.
- (d) Represents results from the Fiber Business, including a loss on disposal of \$252 million and \$1.1 billion recorded in the three and six months ended June 30, 2025, respectively.
- (e) See discussion and our definition of Adjusted EBITDA in this "Non-GAAP Measures and Other Information."
- (f) The above reconciliation excludes line items included in our definition which are not applicable for the periods shown.
- (g) See the reconciliation of "Outlook for Components of Interest Expense" for a discussion of non-cash interest expense.
- (h) As issued on July 23, 2025.
- (i) Represents expected results from the Fiber Business, including the estimated loss on disposal.

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Reconciliation of Historical FFO and AFFO:

<i>(in millions; totals may not sum due to rounding)</i>	2024				2025	
	Q1	Q2	Q3	Q4	Q1	Q2
Net income (loss) ^(a)	\$ 311	\$ 251	\$ 303	\$ (4,768)	\$ (464)	\$ 291
Real estate related depreciation, amortization and accretion	179	168	170	173	164	162
Asset write-down charges	6	3	2	1	2	2
(Income) loss from discontinued operations, net of tax ^(b)	(17)	14	(9)	5,077	748	(26)
FFO^{(c)(d)}	\$ 478	\$ 436	\$ 466	\$ 483	\$ 451	\$ 429
Weighted-average common shares outstanding—diluted	435	435	436	435	436	437
FFO (from above)	\$ 478	\$ 436	\$ 466	\$ 483	\$ 451	\$ 429
Adjustments to increase (decrease) FFO:						
Straight-lined revenues	(57)	(54)	(28)	(20)	(19)	(20)
Straight-lined expenses	17	17	16	15	15	14
Stock-based compensation expense, net	24	26	19	15	18	18
Non-cash portion of tax provision	6	—	—	2	5	(5)
Non-real estate related depreciation, amortization and accretion	12	12	11	11	13	13
Amortization of non-cash interest expense	3	3	2	3	3	4
Other (income) expense	(2)	(1)	5	23	(1)	(2)
Restructuring charges ^(e)	11	19	38	3	—	—
Sustaining capital expenditures	(8)	(9)	(6)	(12)	(7)	(7)
AFFO^{(c)(d)}	\$ 484	\$ 449	\$ 525	\$ 523	\$ 479	\$ 444
Weighted-average common shares outstanding—diluted	435	435	436	435	436	437

(a) Includes contribution from discontinued operations.

(b) Represents results from the Fiber Business, including a loss on disposal of \$252 million and \$1.1 billion recorded in the three and six months ended June 30, 2025, respectively.

(c) See discussion and our definitions of FFO and AFFO in this "Non-GAAP Measures and Other Information."

(d) The above reconciliation excludes line items included in our definition which are not applicable for the periods shown.

(e) Represents restructuring charges recorded for the periods presented related to the 2023 Restructuring Plan and the 2024 Restructuring Plan, as applicable, for the respective period. For the three and six months ended June 30, 2025, there were no charges related to the July 2023 Restructuring Plan or the June 2024 Restructuring Plan. For the full year ended December 31, 2024, there were \$9 million and \$61 million of restructuring charges related to the July 2023 Restructuring Plan and the June 2024 Restructuring Plan, respectively, relating to continuing operations.

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Reconciliation of Historical FFO and AFFO per share:

<i>(in millions, except per share amounts; totals may not sum due to rounding)</i>	2024				2025	
	Q1	Q2	Q3	Q4	Q1	Q2
Net income (loss) ^(a)	\$ 0.72	\$ 0.58	\$ 0.70	\$ (10.97)	\$ (1.06)	\$ 0.67
Real estate related depreciation, amortization and accretion	0.41	0.39	0.39	0.40	0.38	0.37
Asset write-down charges	0.01	0.01	—	—	—	—
(Income) loss from discontinued operations, net of tax ^(b)	(0.04)	0.04	(0.02)	11.67	1.72	(0.06)
FFO^{(c)(d)}	\$ 1.10	\$ 1.00	\$ 1.07	\$ 1.11	\$ 1.03	\$ 0.98
Weighted-average common shares outstanding—diluted	435	435	436	435	436	437
FFO (from above)	\$ 1.10	\$ 1.00	\$ 1.07	\$ 1.11	\$ 1.03	\$ 0.98
Adjustments to increase (decrease) FFO:						
Straight-lined revenues	(0.13)	(0.12)	(0.06)	(0.05)	(0.04)	(0.05)
Straight-lined expenses	0.04	0.04	0.04	0.03	0.03	0.03
Stock-based compensation expense, net	0.06	0.06	0.04	0.03	0.04	0.04
Non-cash portion of tax provision	0.01	—	—	—	0.01	(0.01)
Non-real estate related depreciation, amortization and accretion	0.03	0.03	0.03	0.03	0.03	0.03
Amortization of non-cash interest expense	0.01	0.01	—	0.01	0.01	0.01
Other (income) expense	—	—	0.01	0.05	—	—
Restructuring charges ^(e)	0.03	0.04	0.09	0.01	—	—
Sustaining capital expenditures	(0.02)	(0.02)	(0.01)	(0.03)	(0.02)	(0.02)
AFFO^{(c)(d)}	\$ 1.11	\$ 1.03	\$ 1.20	\$ 1.20	\$ 1.10	\$ 1.02
Weighted-average common shares outstanding—diluted	435	435	436	435	436	437

(a) Includes contribution from discontinued operations.

(b) Represents results from the Fiber Business, including a loss on disposal of \$252 million and \$1.1 billion recorded in the three and six months ended June 30, 2025, respectively.

(c) See discussion and our definitions of FFO and AFFO, including per share amounts, in this "Non-GAAP Measures and Other Information."

(d) The above reconciliation excludes line items included in our definition which are not applicable for the periods shown.

(e) Represents restructuring charges recorded for the periods presented related to the 2023 Restructuring Plan and the 2024 Restructuring Plan, as applicable, for the respective period. For the three and six months ended June 30, 2025, there were no charges related to the July 2023 Restructuring Plan or the June 2024 Restructuring Plan. For the full year ended December 31, 2024, there were \$9 million and \$61 million of restructuring charges related to the July 2023 Restructuring Plan and the June 2024 Restructuring Plan, respectively, relating to continuing operations.

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Reconciliation of Outlook for FFO and AFFO:

<i>(in millions, except per share amounts; totals may not sum due to rounding)</i>	Full Year 2025 Outlook^(a)	Full Year 2025 Outlook Per Share^(a)
Net income (loss) ^(b)	\$100 to \$380	\$0.23 to \$0.87
Real estate related depreciation, amortization and accretion	\$660 to \$740	\$1.51 to \$1.70
Asset write-down charges	\$5 to \$15	\$0.01 to \$0.03
(Income) loss from discontinued operations, net of tax ^(c)	\$590 to \$830	\$1.35 to \$1.90
FFO^{(d)(e)}	\$1,645 to \$1,675	\$3.77 to \$3.84
Weighted-average common shares outstanding—diluted	436	436
FFO (from above)	\$1,645 to \$1,675	\$3.77 to \$3.84
Adjustments to increase (decrease) FFO:		
Straight-lined revenues	\$(15) to \$15	\$(0.03) to \$0.03
Straight-lined expenses	\$55 to \$75	\$0.13 to \$0.17
Stock-based compensation expense, net	\$78 to \$82	\$0.18 to \$0.19
Non-cash portion of tax provision	\$(8) to \$8	\$(0.02) to \$0.02
Non-real estate related depreciation, amortization and accretion	\$20 to \$35	\$0.04 to \$0.08
Amortization of non-cash interest expense	\$7 to \$17	\$0.02 to \$0.04
Other (income) expense	\$6 to \$15	\$0.01 to \$0.03
(Gains) losses on retirement of long-term obligations	— to —	— to —
Acquisition and integration costs	\$0 to \$6	\$0.00 to \$0.01
Sustaining capital expenditures	\$(55) to \$(35)	\$(0.13) to \$(0.08)
AFFO^{(d)(e)}	\$1,805 to \$1,855	\$4.14 to \$4.25
Weighted-average common shares outstanding—diluted	436	436

Reconciliation of Net Debt:

<i>(as of June 30, 2025; dollars in millions)</i>	June 30, 2025
Total debt and other obligations (current and non-current) ^(f)	\$ 24,290
Unamortized adjustments, net	144
Total face value of debt	24,434
Less: Ending cash and cash equivalents and restricted cash and cash equivalents ^(g)	260
Net Debt^(d)	\$ 24,174

(a) As issued on July 23, 2025.

(b) Includes contribution from discontinued operations.

(c) Represents expected results from the Fiber Business, including the estimated loss on disposal.

(d) See discussion and our definitions of FFO and AFFO, including per share amounts, and Net Debt in this "Non-GAAP Measures and Other Information."

(e) The above reconciliation excludes line items included in our definition which are not applicable for the period shown.

(f) As of June 30, 2025, excludes \$32 million presented in discontinued operations relating to the Fiber Business.

(g) As of June 30, 2025, excludes \$14 million presented in discontinued operations relating to the Fiber Business.

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Reconciliation of Adjusted Site Rental Gross Margin and Adjusted Services and Other Gross Margin:

<i>(In millions of dollars; totals may not sum due to rounding)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net income (loss) ^(a)	\$ 291	\$ 251	\$ (173)	\$ 562
Adjustments to increase (decrease) income (loss):				
Services and other revenues	(52)	(43)	(102)	(89)
Services and other costs of operations	27	25	55	54
Selling, general and administrative expenses	99	136	192	250
Asset write-down charges	2	3	4	8
Depreciation, amortization and accretion	175	180	352	371
Restructuring charges	—	19	—	30
Amortization of prepaid lease purchase price adjustments	4	4	8	8
Interest expense and amortization of deferred financing costs, net	243	230	479	455
Interest income	(4)	(4)	(7)	(8)
Other (income) expense	(2)	(1)	(3)	(3)
(Benefit) provision for income taxes	4	5	9	11
Stock-based compensation expense, net recorded in site rental costs of operations	1	1	2	2
(Income) loss from discontinued operations, net of tax	(26)	14	722	(3)
Adjusted Site Rental Gross Margin^{(b)(c)}	\$ 762	\$ 819	\$ 1,538	\$ 1,649

<i>(In millions of dollars; totals may not sum due to rounding)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net income (loss) ^(a)	\$ 291	\$ 251	\$ (173)	\$ 562
Adjustments to increase (decrease) net income (loss):				
Site rental revenues	(1,008)	(1,064)	(2,019)	(2,132)
Site rental costs of operations ^(d)	251	249	491	494
Selling, general and administrative expenses	99	136	192	250
Asset write-down charges	2	3	4	8
Depreciation, amortization and accretion	175	180	352	371
Restructuring charges	—	19	—	30
Interest expense and amortization of deferred financing costs, net	243	230	479	455
Interest income	(4)	(4)	(7)	(8)
Other (income) expense	(2)	(1)	(3)	(3)
(Benefit) provision for income taxes	4	5	9	11
Stock-based compensation expense, net recorded in services and other costs of operations	1	2	3	3
(Income) loss from discontinued operations, net of tax	(26)	14	722	(3)
Adjusted Services and Other Gross Margin^{(b)(c)}	\$ 26	\$ 20	\$ 50	\$ 38

(a) Includes contribution from discontinued operations.

(b) See discussion and our definition of Adjusted Site Rental Gross Margin and Adjusted Services and Other Gross Margin in this "Non-GAAP Measures and Other Information."

(c) The above reconciliation excludes line items included in our definition which are not applicable for the periods shown.

(d) Exclusive of depreciation, amortization and accretion shown separately.

COMPANY OVERVIEW	OUTLOOK	FINANCIAL HIGHLIGHTS	CAPITALIZATION OVERVIEW	APPENDIX
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Reconciliation of Historical Free Cash Flow from Discontinued Operations:

<i>(in millions of dollars; totals may not sum due to rounding)</i>	Six Months Ended June 30,	
	2025	2024
Net cash provided by (used for) operating activities from discontinued operations	\$ 581	\$ 556
Net cash provided by (used for) investing activities from discontinued operations	(446)	(563)
Free Cash Flow from Discontinued Operations^(a)	\$ 135	\$ (7)

Reconciliation of Outlook for Free Cash Flow from Discontinued Operations:

<i>(in millions of dollars; totals may not sum due to rounding)</i>	Full Year 2025 Outlook
Net cash provided by (used for) operating activities from discontinued operations	\$1,220 to \$1,320
Net cash provided by (used for) investing activities from discontinued operations	\$(1,070) to \$(970)
Free Cash Flow from Discontinued Operations^(a)	\$150 to \$350

(a) See discussion and our definition of Free Cash Flow from Discontinued Operations in this "Non-GAAP Measures and Other Information."